

# COUDERT BROTHERS LLP

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## NORTH AMERICA

LOS ANGELES, NEW YORK, PALO ALTO,  
SAN FRANCISCO, WASHINGTON

## EUROPE

ANTWERP, BERLIN, BRUSSELS, FRANKFURT,  
GHENT, LONDON, MILAN, MOSCOW, MUNICH,  
PARIS, ROME, STOCKHOLM, ST. PETERSBURG

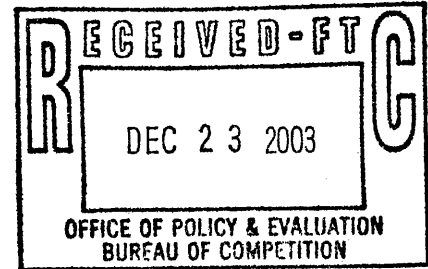
## ASIA/PACIFIC

ALMATY, BANGKOK, BEIJING, HONG KONG,  
JAKARTA, SINGAPORE, SYDNEY, TOKYO

## ASSOCIATED OFFICES

BUDAPEST, MEXICO CITY, PRAGUE, SHANGHAI

December 18, 2003



**VIA CERTIFIED MAIL**  
**RETURN RECEIPT REQUESTED**

Federal Trade Commission  
Bureau of Competition - Room 394  
6th Street & Pennsylvania Avenue, N.W.  
Washington, DC 20580

**AMERICAN NATURAL SODA ASH CORP.**

**Annual Report to the Federal Trade Commission  
for the Year Ending December 31, 2003**

In accordance with Section 5 of the Export Trade Act of April 10, 1918 (15 U.S.C. § 65) and Section 1.42 of the Federal Trade Commission Procedures and Rules of Practice (16 C.F.R. § 1.42), AMERICAN NATURAL SODA ASH CORP. ("ANSAC"), a corporation organized and existing under the laws of Delaware, hereby files this Annual Report. ANSAC is engaged solely in export trade in soda ash, defined as alkali product designated by the chemical formula  $\text{Na}_2\text{CO}_3$ , whether manufactured by Solvay process, Trona refining, brine evaporation and purification, or any other means.

LOCATION OF OFFICES OR PLACES OF BUSINESS

The statutory office of the ANSAC is located at 32 Lookerman Square, Suite L-100, Dover, Delaware 19901.

ANSAC's main office is located at 15 Riverside Avenue, Westport, Connecticut 06880.

ANSAC has three foreign offices located at 1-101, Alameda, CA

NAMES AND ADDRESSES OF OFFICERS

The names and addresses of ANSAC's Officers and Directors are:

Chairman: E. T. Flynn  
FMC Wyoming Corporation  
1735 Market Street  
Philadelphia, Pennsylvania 19103

Vice-Chairman: C. T. Fraser  
OCI Chemical Corp.  
Two Corporate Drive, Box 902  
Shelton, Connecticut 06484

Officers: J. M. Andrews, President  
T. G. Dullinger, Executive Vice President and Chief Financial  
Officer, Secretary and Treasurer

D. D. Gardner, Vice President-Administration and Secretary  
D. M. Martinez, Vice President Sales-Latin America  
American Natural Soda Ash Corp.  
15 Riverside Avenue  
Westport, Connecticut 06880

Directors: E. T. Flynn  
W. L. Breunig

1735 Market Street  
Philadelphia, Pennsylvania 19103

D. W. Bloomquist  
C. B. Douville  
General Chemical (Soda Ash) Partners  
90 East Halsey Road  
Parsippany, New Jersey 07054

J. F. Tancredi  
M. J. Dowd  
IMC Chemicals Inc.  
9401 Indian Creek Parkway  
Building 40, Suite 1000

C. T. Fraser  
K. R. Milling  
OCI Chemical Corp.

Shelton, Connecticut 06484

R. L. Hogan  
R. L. Johnson  
Solvay Soda Ash Joint Venture  
P. O. Box 27278

Houston, Texas 77227

Messrs. Tancredi and Dowd will cease being directors effective as of December 31, 2003.

AMENDMENTS TO AND CHANGES IN ARTICLES OR  
CERTIFICATE OF INCORPORATION, BY-LAWS,  
ARTICLES OR CONTRACT OF ASSOCIATION

Since its Annual Report for the year ending December 31, 2002, there have been

VERIFICATION

STATE OF CONNECTICUT)  
COUNTY OF FAIRFIELD )  
CITY OF WESTPORT )

~~THOMAS C. DILLINGER, being first duly sworn, on oath deposes and says~~

~~that he is an officer to wit: Executive Vice President, Chief Financial Officer, Treasurer and~~