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Gugliuzza (collectively, "Defendants"), for deceptive and unfair business practices arising from Defendants' website marketing of a web creation and hosting service called

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OnlineSupplier. OnlineSupplier was marketed as a free "Online Auction Starter Kit" that purported to help consumers sell products on eBay. Consumers were permitted a free trial period to use OnlineSupplier with payment of a small shipping and handling fee. If consumers did not cancel the service within the trial period, they were automatically charged a recurring monthly fee ranging from \$29.95 to \$59.95. The FTC alleges that during the relevant time period (July 2005 to March 2008), Defendants deceptively marketed OnlineSupplier as a free auction kit on its website without adequately disclosing the program's negative option plan, which required consumers to affirmatively cancel their membership or otherwise incur a monthly charge to their credit card. The FTC alleges that consumers unwittingly signed up for OnlineSupplier, believing they had ordered a free kit, only to discover later that they had been enrolled in OnlineSupplier's continuity program when they saw monthly charges on their credit card bill. The FTC alleges that between July 2005 and March 2008, Commerce Planet obtained over \$45 million from over 500,000 consumers.

The FTC settled with all Defendants except for Mr. Gugliuzza, Commerce Planet's former president and consultant from July 2005 to November 2007. In the operative First Amended Complaint ("FAC"), the FTC asserts two counts against Mr. Gugliuzza for (i) deceptive practices and (ii) unfair practices in violation of section 5(a) of the Federal Trade Commission Act (the "FTC Act" or "Act"), 15 U.S.C. § 45(a). The FTC requests injunctive and monetary equitable relief against Mr. Gugliuzza under section 13(b) of the FTC Act, 15 U.S.C. § 53(b). Between January 31, 2012 and February 28, 2012, the Court conducted a sixteen-day bench trial that involved over 300 exhibits and 22 witnesses. The parties thereafter submitted extended closing briefs. The Court, by this Memorandum of Decision, issues its findings of fact and conclusions of law pursuant to Federal Rule of Civil Procedure 52(a). After carefully reviewing all the evidence, testimony, and arguments presented by the parties' counsel, the Court concludes that the FTC has proven by a preponderance of the evidence that Mr. Gugliuzza is individually

liable for the deceptive and unfair marketing of OnlineSupplier in violation of section 5(a) of the FTC Act. The Court finds that a permanent injunction against Mr. Gugliuzza is appropriate because there is a cognizable danger that he will repeat the deceptive and unfair marketing tactics he authorized and implemented with OnlineSupplier. The Court also finds that monetary equitable relief against Mr. Gugliuzza is proper in the amount of \$18.2 million as restitution for his wrongful and knowing participation in the deceptive marketing of OnlineSupplier.

#### II. BACKGROUND

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Commerce Planet marketed and sold OnlineSupplier, a webhosting service that purported to provide consumers an inexpensive platform to sell products online. Commerce Planet hired Mr. Gugliuzza to provide an assessment of the company and recommend ways to improve its profitability. From July 2005 to November 2007, Mr. Gugliuzza served in various capacities as the company's consultant, president, de facto executive and in-house counsel, and director. Mr. Gugliuzza helped transition the company from telemarketing to internet marketing of OnlineSupplier, whereby consumers could sign up for the program from its website. Internet sign-ups of OnlineSupplier dramatically improved the company's revenue. At the same time, numerous consumers complained to the Better Business Bureau ("BBB"), the Attorney General, and to Commerce Planet regarding confusion as to the nature and cost of OnlineSupplier and demanded refunds. OnlineSupplier was also subject to excessive credit card chargebacks. In March 2008, the FTC served a civil investigative demand ("CID") on Commerce Planet, after which Commerce Planet changed its webpages for OnlineSupplier under the guidance of outside counsel knowledgeable in FTC Act compliance. Sales of OnlineSupplier thereafter plummeted. In November 2009, the FTC filed suit against Commerce Planet and three of its key officers and employees, Messrs.

### B. OnlineSupplier

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Commerce Planet primarily marketed and sold OnlineSupplier. (Exh. 31.) The bulk of company's revenue was generated from OnlineSupplier and associated upsell products. (Gravitz, 2/1/12, 7:16–20, 133:16–134:9; Hill 2/7/12, 159:10–18.) Messrs. Gravitz and Hill developed the concept for OnlineSupplier. (Hill, 2/7/12, 112:25–113:5.) OnlineSupplier was a website hosting service designed to enable consumers to create and manage a website to sell products on that site and on other internet sites. (Gravitz, 2/1/12, 6:20–7:3.) The service included a hosted website created by the customer; access to an inventory of products; access to the customer service department; and an information kit consisting of a 23-page manual on how to use the service and program. (Gravitz, 2/1/12, 140:12–146:11; Exhs. 31, 2003.) Consumers signed up for OnlineSupplier initially by telephone and then later online on its webpages by entering their shipping address and credit card information. (Exh. 31.) Consumers paid for the initial handling and shipping fee of \$1.95 (or \$7.95 for expedited delivery) for the membership kit. (Exhs. 1270-2, 1271-2.) Consumers were permitted a free trial period ranging from 7 to 14 days to use the product and services. (Exhs. 1270-1, 1271-1.) If consumers did not cancel within the free trial period, they were automatically enrolled in the continuity program and charged a monthly membership fee ranging from \$29.95 to \$59.95 on their credit card. (Gravitz, 2/1, 66:25–67:5, 111:13–20; Gravitz, 2/2/12, 25:5– 9, Hill, 2/17/12, 123:16–22.) Commerce Planet initially maintained its own warehouse from which goods were sold to customers. (Exh. 31.) The warehouse was discontinued in 2006, and products were subsequently offered to customers through Ingram Micro. (Seidel, 2/14/12, 100:8–101:12; Hill, 2/17/12, 115:23–117:20.) To cancel the service, customers could either call or email customer service at CLG. (Seidel, 2/14/12, 108:17-24.)

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### 1. Marketing

When Commerce Planet began operations in 2003, it initially marketed OnlineSupplier through classified advertising, newspapers, and emails, and the program was primarily sold through inbound telemarketing whereby consumers would call a toll-free number to sign up for the service. (Gravitz, 2/1/12, 7:4–6, 8:1–7; Hill, 2/7/12, 11:16–24.) At first, Commerce Planet charged consumers a flat fee of \$58 or \$98.90 for OnlineSupplier, depending on the particular package consumers purchased, and there was no free trial period or a negative option plan. (Gravitz, 2/1/12, 10:12–18.) However, the sale of OnlineSupplier was poor, and the company lost money. (*Id.* at 155:12–17; Hill, 2/17/12, 131:17–24.) The company later transitioned from telemarketing to online marketing between June and July 2005. (Gravitz, 2/1/12, 11:5–10; Seidel, 2/14/12, 56:6–16.)

### 2. Sign-Up Pages

Between July 2005 and March 2008, there were two versions of OnlineSupplier's sign-up pages. (Exhs. 1270, 1271.) The first working version was complete around July 2005. (Gravitz, 2/1/12, 17:15–24.) After several revisions, the final sign-up pages of the first version ("Version I") went live in October 2005. (Gravitz, 2/1/12, 21:11–19, 27:1–4; Gravitz, 2/2/12, 107:21–108:5; Hill, 2/17/12, 117:21–118:4; Exh. 1270.) Mr. Gravitz developed Version I in 2005 and 2006 with the legal advice of Jeff Conrad and Mr. Gugliuzza. (Gravitz, 2/1/12, 27:11–22; Gravitz, 2/2/12, 114:2–5.) Another version of the sign-up pages ("Version II") was used after some modifications were made to Version I in February 2007. (Gravitz, 2/1/12, 109:22–111:24; Exhs. 1271, 1198.) A third version of the sign-up pages ("Version III") was used after the FTC's CID on Commerce Planet in March 2008. (Exh. 1272.) Version III incorporated changes under the recommendations of outside counsel, Linda Goldstein, who had expertise in FTC Act

compliance. (Gravitz, 2/1/12, 127:9-132:10; Huff, 2/15/12, 93:13-95:22; Roth, 2/8/12, 17:19–18:13; Exhs. 232, 1204, 1272.) Version III did not mention a free auction starter kit and significantly clarified the terms of membership on the landing and billing pages. (Exh. 1272.) After implementing the changes in Version III, the company experienced a severe downward spike in sales of OnlineSupplier. 

3.) The products and services were pre-clicked to "Yes," but the consumer could change it to "No." (*Id.*) Fourth, upon clicking the "Submit" button on the upsell page, consumers were directed to the final confirmation page with the order information. (Exhs. 1270-4, 1271-4.) Commerce Planet experimented with sending post-transaction confirmation emails to consumers before charges to credit cards were posted, but these were inconsistently used and discontinued after a brief period of time. (Guardiola, 2/21/12, 11:20–25, 16:14–23; King, 2/3/12, 157:10–19.)

### 3. Consumer Complaints and Chargebacks

More than 500,000 consumers completed OnlineSupplier's sign-up process during the relevant time period. (Exh. 2061.) The transition to online sign-ups was followed by dramatic increases in company profits. From 2005 to 2006, when the company transitioned to online sign-ups, the company swung from over a 6.2 million-dollar net loss to over an 8.7 million-dollar net profit. (Foucar 2/16/12, 152:18–153:14; Exh. 2044.) At the same time, the company started to receive high volumes of telephone and written complaints from consumers who were confused over the nature of the service and terms of membership and demanded refunds. (Guardiola, 2/21/12, 31:20–32:13; Exhs. 163, 193, 1180, 1177–79, 1292a, 1293, 1295.) In numerous instances, consumers first became aware that they had been enrolled in a negative option plan when they received a credit card bill with a charge for membership to OnlineSupplier. (Gravitz, 2/1/12, 165:17–24.) OnlineSupplier also was subject to excessive credit card chargebacks in 2006 and 2007, leading to fines of more than one million dollars during this time. (Chen, 2/3/12, 5:9–23; Exhs. 1312, 1058–62, 1317–19, 1321–22.)

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conduct an assessment of the company and identify ways to increase profits and decrease costs. (Gugliuzza, 2/21/12, 108:7–21; Hill, 2/7/12, 115:24–116:24, 117:5–11). Mr. Gugliuzza performed consulting work through his business called Olive Tree Holdings. (Id. at 108:7–21; Exh. 6.) Mr. Gugliuzza conducted a one-month assessment of NeWave and submitted a 78-page report of his evaluation and recommendations to the company's Board in June 2005. (Gugliuzza, 2/21/12, 108:7–21; Exh. 6.) The report provided a detailed, comprehensive assessment of Commerce Planet and its subsidiaries, including the company's management, infrastructure, operations, finances, products and services, and marketing and advertising. Some of the core deficiencies Mr. Gugliuzza identified in the report included the discrepancy between perceived value and actual value; management's lack of experience and skill to effectively operate the company and implement change; lack of well-established channels of communication and coordination between managers; and "[a] lack of value added products and services that produce high profit margins and customer retention," among others. (Exh. 6.) Mr. Gugliuzza recommendations included a "complete overhaul" with respect to the company's existing decision making process; improvements in the channel of communication between management to clarify expectations and responsibilities for projects; and enhancements to coordination efforts between departments. (Id.) Specifically, with respect to marketing, Mr. Gugliuzza noted the lack of coordination between marketing and sales. (Id.) Mr. Gugliuzza also emphasized that because "existing management lack[ed] experience," management was "in dire need of a leader" who possessed basic management skills. (*Id.*) Mr. Gugliuzza also observed that customer retention was extremely low with an average of less than 35% after the first 45 days of billing activity. (*Id.*) He identified marketing expenditures as comprising the largest portion of NeWave's expense budget and the company's media budget to be the largest contributor to its negative net profits, aside from payroll. (*Id.*) Mr. Gugliuzza provided more specific recommendations with respect to the company's human resources, infrastructure, operations, products and services, and budgets. For example, Mr. Gugliuzza recommended that Messrs. Hill and Gravitz be

replaced as the CEO and head of Media, respectively, so they could focus their attention on developing revenue gene 

company's executive staff, and by around March 2006, they were being compensated under the same terms. (Hill, 2/7/12, 142:4–7, 150:10–20; Hill 2/17/12, 130:4–9; Exhs. 16, 1331.) Mr. Gugliuzza regularly met with and communicated with all the department heads, who were required to submit weekly reports to him. (Gugliuzza, 2/23/12 Vol. I, 57:8–11; Seidel, 2/14/12, 58:6–59:22, 61:19–24; Exhs. 1124, 1129, 1130, 1132, 1354, 1356, 1368–71, 1292a, 1293, 1295.) Mr. Gugliuzza, along with Hill, oversaw the company's migration of OnlineSupplier from telemarketing to internet sales in 2005. (Hill, 2/17/12, 122:1–4; Daniel, 2/14/12, 28:15–23.) Mr. Gugliuzza also acted as *de facto* legal counsel of NeWave and took over Mr. Conrad's role as the primary legal reviewer for the company. (Gravitz, 2/2/12, 120:6–12; Gugliuzza, 2/22/12, 119:5–14.) After Mr. Gugliuzza implemented many of the recommendations in his assessment report, the company became profitable. (Hill, 2/7/12, 143:10–24.)

### 2. President (September 2006 to November 2007)

Pursuant to an executive agreement, Mr. Gugliuzza became the president of the company, effective September 11, 2006. (Hill, 2/7/12, 152:21–153:10; Exhs. 259.) He signed another executive employment agreement on April 10, 2007. (Exh. 261.) Gugliuzza served as president until he stepped down on November 5, 2007. (Gugliuzza, 2/21/12, 110:21–24, 116:3–13; Exhs. 228, 259–61.) Mr. Hill remained the CEO, and David Foucar became the CFO. (Hill, 2/7/12, 151:19–152:1.) Although Mr. Gugliuzza assumed the title of president, as a practical matter, his duties and responsibilities did not materially change. (*Id.* at 153:18–25.) Mr. Gugliuzza continued to assert operational control over the company and its subsidiaries and had oversight authority over the department heads. (Foucar, 2/16/12, 137:19–138:6.) Mr. Gravitz reported to Mr. Gugliuzza, and Mr. Gugliuzza directed the marketing of OnlineSupplier, such as by reviewing and approving marketing agreements, approving landing and billing pages of OnlineSupplier, and reviewing weekly performance reports. (Hill, 2/7/12, 155:11–20.)

that company. (Id.

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or act as a whole to determine whether it is misleading. *See FTC v. Gill*, 265 F.3d 944, 956 (9th Cir. 2001) (holding that defendant failed to counter the FTC's substantial showing that he made statements and created an overall "net impression" of a misleading representation regarding the ability to remove negative information from consumers' credit report, "even if the information was accurate, complete, and not obsolete"); *FTC v. Stefanchik*, 559 F.3d 924, 928 (9th Cir. 2009) ("Deception may be found based on the 'net impression' created by a representation."). A misleading impression is material if it "involves information that is important to consumers and, hence, likely to affect their choice of, or conduct regarding, a product."

any consumer confusion about OnlineSupplier

Auction Starter Kit" that "provides detailed instructions to maximize profits, using little known but proven strategies." Just below this statement in Version I is the directive "GET YOUR KIT NOW FOR FREE." The word "FREE" is in red, as is the phrase "STARTER KIT." The kit is advertised to include the following benefits: (1) a step-bystep quick start guide, (2) no experience required, (3) advanced training for experienced auctioneers, (4) and up to 50% discounts on thousands of name brand products. The right section of the webpage contains a light blue box where the user may submit her shipping address. There is a countdown clock on top that ticks off the number of minutes left until the offer expires. Just below is the question "Where do we ship your FREE KIT?" The phrase "FREE KIT" is in red. The button "Ship My Kit!" appears below the spaces for filling in one's name and contact information. Below that is the message inserted in light gray that states "GET YOUR ONLINE AUCTION STARTER KIT TODAY FREE!" The price 19.95 is crossed out and next to it is the offer "NOW FREE! (limited time offer)!" Again, "FREE" is in red. Below the fold, in smaller text, is the following disclaimer: "By submitting this form you are accepting and agreeing to the Privacy Policy and Terms of membership of this Web Site." The phrase "Privacy Policy" and "Terms of Membership" are hyperlinked in slightly darker blue. Further below is the message: "BONUS, your kit includes a FREE 14-DAY TRIAL TO YOUR VERY OWN WEBSTORE." On the bottom left are "Success Stories," which consist of testimonials

from two satisfied customers who purchased the kit.

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Overall, the predominant message is that consumers can order a free kit on how to make money by selling products on eBay. This is underscored by the repetition and placement of the phrase "Free Kit," which is bolded in red,

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with OnlineSupplier.<sup>5</sup> Nor is there any information about Commerce Planet, its subsidiaries, or any information about cost or the continuity program. Rather, the net impression created by the landing page is that the kit is affiliated with eBay, and that consumers can learn how to sell products on eBay from the kit.

While the terms of the continuity program are disclosed in a separate, hyperlinked "Terms of Membership" page, this is an insufficient cue. Disclaimers do not automatically exonerate deceptive activities. *See* 

the average consumer will wade through the material and understand that she is signing up for a negative option plan.

Once the consumer clicks the "Ship My Kit!" button, she is taken to the billing page. (Exhs. 1270-2.) The eBay logo, along with the message "AS SEEN ON TV," is repeated on top, reinforcing the message that the kit is affiliated with eBay. The space for filling in one's payment information is inserted in a light blue vertical box to the right. At the top are two shipping options, regular shipping for \$1.95 and expedited shipping for \$7.95. Below the space for the credit card information is the "Ship My Kit!" button. At the very bottom, below the fold, in slightly darker blue font and in fine print is the disclosure regarding the negative option plan

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disclosure also states that the consumer "may" be liable for payment of future goods and services if she fails to cancel the service, which casts ambiguity as to whether the 

### 2. Version II Is Facially Misleading

The sign-up pages of Version II are similarly misleading because they create the net impression that consumers are getting a free kit to sell products on eBay. The landing and billing pages of Version II are largely similar to those of Version I. (Exh. 1271.) On the landing page, the phrase "AS SEEN ON TV" and the eBay logo have been removed, although the word eBay (in red) is still included in the header, and there is a reference to a CBS news story regarding people making

computer science, cognitive psychology, and social psychology, among others. (*Id.* at 103:14–17, 104:22–105:9.)

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Ms. King was retained by the FTC to review OnlineSupplier's webpages and determine whether (1) customers would understand that a negative option was present when they reviewed the sign-up pages, and (2) after they finished the check-out process, whether they would understand that they were enrolled in a continuity program. (Id. at 113:2–10.) Here, Ms. King applied a usability inspection method, a type of HCI qualitative-based approach that is "user-centered"—meaning that it focuses on what the user can perceive and what the user should do. (*Id.* at 103:23–104:1, 115:23–116:10.) Ms. King likened the method to a preflight checklist whereby she analyzes the webpages to see if they are consistent with certain HCI heuristics or principles of usability. (Id. at 114:22–115:15; 116:16–117:4.) Thus, like an airline pilot who goes through a pre-flight checklist trying to determine if the plane should fly, an expert conducting a usability inspection looks for major flaws in a website to determine whether it should be launched. (*Id.*) After inspecting Version I and Version II, Ms. King concluded that she did not believe that "most people" would know, after visiting the webpages, that a negative option existed or that "most people" would know they were enrolled in a continuity program upon completing the check-out process. (*Id.* at 114:9–18.)

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### (i) Version I

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With respect to Version I, Ms. King focused on what consumers are drawn to based on principles of usability. These principles include the fact that users typically do not scroll, tend to scan very quickly and read only 20% of what is on the page, and seek cues for what to do next on a webpage. (*Id.* at 123:19–125:6, 125:20–23.) Ms. King

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In light of Ms. King's education and experience in the field of HCI, the Court finds her well-qualified to conduct and testify on a usability inspection of OnlineSupplier's webpages.

testified that on the landing page of Version I, the things that draw the most attention are the "AS SEEN ON TV" logo, the eBay logo, and the word "kit" used multiple times. (Id. at 124:7–11.) The primary call to action on the landing page is the "Ship My Kit!" button. (*Id.* at 124:13–18, 124:23.) On the billing page, the primary call to action is filling out the payment information and the "Ship My Kit!" button. (Id. at 127:6–18.) Ms. King testified that there is nothing on the screen to cause a typical consumer to believe that they would be signing up for a free trial and would incur monthly charges on their credit card. (*Id.* at 127:21–25.) As to the hyperlinked "Terms of Membership," Ms. King testified that she had grave concerns with the pop-up window, as a lot of factors could potentially interfere with viewing that window, such as a pop-up blocking software installed on the computer or other windows on the screen. (Id. at 135:12-136:4.) Ms. King also pointed out that the terms and conditions contain at least 6,000 words in giant blocks of text; the disclosure about the membership fee is buried in section 4; and the terms and conditions are written in legal language, which most people do not understand and immediately ignore. (*Id.* at 137:2–17, 138:4–9.) Ms. King testified that the "Terms of Membership" hyperlink and the adjacent "Privacy Policy" hyperlink are also terms that most people are trained to immediately tune out. (*Id.* at 136:5–19, 136:20–137:1.)

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Ms. King further identified several key flaws with regard to the disclosure. First, Ms. King provided screenshots of the landing and billing pages, which showed that the disclosure appeared below the fold, as seen on a computer screen with the resolution size of 1024 by 768 pixels (the most common resolution for computers during the time the webpages were live from 2005 and 2006) and allowing for the maximum amount of screen space. (*Id.* at 131:3–132:25, 133:1–4, 133:20–134:25; Exhs. 1324, 1325.) Ms. King explained that the placement of the disclosure below the fold violates the cardinal heuristic of usability because people do not read the entire webpage and do not tend to scroll down to look for information below the fold. (King, 2/3/12, 128:1–7, 130:5–16, 133:5–9.) Generally, what one wants people to read the least is placed at the bottom

while the thing one cares about the most is placed at the top of the webpage and above the fold. (*Id.* at 128:8–12.)

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In rebuttal, Gugliuzza provided evidence of a screenshot from his computer showing the disclosure on the billing page of Version I to be above the fold. (Exh. 19; see also Exh. 2002.) But the net impression test under section 5(a) is from the perspective of a reasonable consumer, not that of the seller or the seller's employee. While Gugliuzza's computer may, indeed, have shown a part of the billing page disclosure to be above the fold, it is not representative of the resolution size of the typical consumer. Ms. King testified that the most common resolution size at the time Version I was live was 1024 by 768 pixels. (King, 2/3/12, 126:16–21.) Ethan Brooks, the company's Chief Technology Officer from 2006 to 2007, also confirmed that during the time that OnlineSupplier's sign-up pages were live, the screen resolution was 1024 by 768 for approximately 50% of users, which would place the disclosure below the fold. (Brooks, 2/9/12, 100:16–101:2, 102:7–12, 113:23–114:9, 115:20–22, 116:14–21.) The defense team also pointed to hints of something more below the fold—i.e., the light blue box continues downward and the graphic on the left is cut off. However, Ms. King testified that these were ineffective visual cues considering the totality of the page and the prominence of the "Ship My Kit!" button. (King, 2/7/12, 29:12–31:5; Exh. 1323.) Even assuming the disclosure were entirely above the fold for most consumers, the Court finds that its visibility is only slightly improved given its overall placement and presentation on

A second flaw Ms. King observed was that the disclosure is located far away from the "Ship My Kit!" button, at the very bottom of the page, and after the hyperlinked terms of membership and "Privacy Policy." (King, 2/3/12, 128:18–22.) Ms. King testified that her research in user cognition and privacy policies demonstrates that "as soon as you put the word 'privacy policy' in front of a consumer, they completely tune out. They're one

of the most unread components of a web page." (*Id.* at 128:23–129:6.) Thus, "the location of the disclosure after that privacy policy link basically signals to somebody that here is something you don't need to read; this is not relevant to your shopping experience. If it were crucial, it would have been placed up near the 'ship my kit' button." (*Id.* at 129:7–13.) Third, Ms. King testified that the visibility of the disclosure was poor given the blue-on-blue lettering, the small and blocky text, the all-cap font (rendering it more difficult, not easier to read), and the legalese language (most people are not familiar with the term "negative option"). (*Id.* at 128:13–17, 129:21–130:2.)

Ms. King concluded that Version I did not appear to be offering for sale a membership program because (i) that messaging was absent from the entire user flow and the focus of the pages was instead on obtaining a free kit, and (ii) there was no mention of the continuity program in the area of the webpage where she believed most people would spend their viewing time. (*Id.* at 139:11–21.) Ms. King stated that she would not recommend launching Version I until the core flaws she identified were fixed. (*Id.* at 139:22–140:4.)

(ii) Version II

With regard to Version II, Ms. King similarly opined that the landing and billing pages did not contain anything that would cause a typical consumer to believe she would be signing up for a free trial in OnlineSupplier and would incur monthly charges until she affirmatively cancelled. (*Id.* at 141:5–9, 142:2–6.) The primary message of Version II's landing page is consistent with that of Vers

#### (iii) Rebuttal Testimony

Mr. Gugliuzza did not produce any expert rebutting Ms. King's usability inspection of OnlineSupplier's webpages. Rather, Mr. Gugliuzza attempted to minimize Ms. King's testimony by pointing out that she did not incorporate any analysis of empirical data in reaching her conclusions. (Def.'s Closing Brief, at 44.) For example, Mr. Gugliuzza relies on evidence that approximately 45% of the consumers who purchased OnlineSupplier cancelled within the free trial period, (Exh. 31), and that there were thousands of websites created between January 2005 and March 2007 using OnlineSupplier, (*see* Cruttenden, 2/28/12, 8:18–10:9, 12:6–8, 60:23–61:7; Exh. 2057). Mr. Gugliuzza's criticism misses the mark. There was no explanation of how an empirical analysis is relevant to a usability inspection, which focuses on what the user can perceive and do on a webpage given certain HCI principles of usability. Ms. King explained why she conducted a usability inspection, as opposed to other methods (such as a focus group), given the scope of the project and the size of OnlineSupplier's website. (*See* King, 2/3/12, 117:12–24.) The Court finds that a usability inspection, with its emphasis on user perception and comprehension of the information presented to them on

Mr. Gugliuzza further argued that a close analysis of user data reveals that the "vast majority" of consumers signed up for OnlineSupplier knowing the terms of the negative option plan. (Def.'s Closing Brief, at 39–40.) Mr. Gugliuzza's reliance on user data is misguided and uncorroborated by the evidence in the record. Mr. Gugliuzza introduced the testimony of its accounting expert, Dr. Stefano Vranca, who submitted a rebuttal report to the consumer injury calculation of Dr. Daniel Becker, the FTC's consumer injury expert. Dr. Vranca testified that for the period from 2005 to April 2008, using the company's Microsoft Access Realtime (RT3) database, 46.32% of those who

a webpage, is consonant with a "net impression" test under section 5(a) of the FTC Act,

which turns on a facial examination of the relevant marketing materials.

ordered OnlineSupplier cancelled within the free trial period. (Vranca, 2/28/12, 74:3– 76:5; Exh. 2061.) Dr. Vranca further testified that nearly 20% of OnlineSupplier subscribers maintained their membership for more than three months and 10% of subscribers maintained their membership in excess of six months. (Vranca, 2/28/12, 84:3–22; Exhs. 2062–63.) Dr. Vranca's calculation, however, does not entirely support Mr. Gugliuzza's conclusion. As Dr. Becker pointed out, Dr. Vranca neither discussed the specific steps used to arrive at his calculation nor explained how the RT3 data was used in his rebuttal report. (See Becker, 2/15/12, 15:23–18:3.) Using the data from the company's RT3 system, Dr. Becker testified that both he and his assistant independently calculated a cancellation rate of 25%. (*Id.*) Even assuming that upwards of 45% of consumers did cancel within the free trial period, there was no accounting of how consumers knew about the membership terms—i.e., whether they knew from the sign-up pages, from post-transaction communications, or examination of the kit itself. (See Vranca, 2/28/12, 104:5–109:1, 109:18–25.) More importantly, Dr. Vranca did not account for the 55% (the majority) of the consumers who did not cancel within the trial period and the 80% to 90% of those who did not subscribe to OnlineSupplier for more than three or six months.

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There is also no showing that consumers who remained OnlineSupplier members did so knowing the terms of the membership upon submitting their credit card information. As true of Joan Cirillo, (*see infra* Part III.A.4), consumers simply could not have checked or seen the membership fee on their credit card bill for several months. Mr. Gugliuzza also pointed to the fact that there were thousands of websites created between January 2005 and March 2007 using OnlineSupplier, (Cruttenden, 2/28/12, 8:18–10:9, 12:6–8, 60:23–61:7; Exh. 2057), and that fourteen consumers—including Eric and Lucia

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OnlineSupplier through in-bound telemarketing, not via the sign-up pages, which were not live until July 2005. (See Seidel, 2/14/12, 150:20–151:20; Gravitz, 2/2/12, 108:17– 109:1; Exh. 2004.)<sup>8</sup> More importantly, the ]183982.03 6792 ISQQrequire-712t17impression of OnlineSupplier's webpages and Ms. King's usability inspection of the sign-up pages.

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There is also ample evidence that Commerce Planet, through its customer service department CLG, received thousands of telephone complaints regarding OnlineSupplier and requests for refunds. José Guardiola, the customer service manager for CLG, handled customer complaints regarding billing issues on a daily basis, either by personally taking a call or by interacting with customer service representatives on the floor. (Guardiola, 2/21/12, 7:22–8:4, 90:19–23.) The most common type of complaint Mr. Guardiola identified were "free-kit-only" complaints—i.e., people thought they were just paying \$1.95 in shipping for a starter kit, only to discover they were being charged a monthly fee. (Id. at 8:11-21.) Mr. Guardiola estimated that approximately 70% of the consumer complaints consisted of free-kit-only complaints. (Id. at 8:22–9.6.) For example, in Mr. Guardiola's weekly reports during July and November 2006 and March 2007, there were a total of 18,000 calls handled by customer service, out of which Mr. Guardiola estimated that between 70% to 80% of the calls related to free-kit-only complaints. (*Id.* at 31:20–32:13; Exhs. 1292a, 1293, 1295.) Mr. Guardiola conservatively estimated that CLG received about a thousand free-kit-only complaints per week and tens of thousands of such complaints during his tenure at Commerce Planet from August 2006 to August 2007. (Id.)

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In addition to telephone complaints, thousands of written complaints regarding OnlineSupplier were submitted to the BBB, the Attorney General, and Commerce Planet via emails, mail, and website submissions. (Exhs. 163, 193, 1180, 1177–79.) The Court admitted a total of approximately 4,000 complaints consisting of over 500 BBB complaints (Exh. 163); 3,272 archived email complaints to Commerce Planet from July 2005 to March 2008 (Exh. 1180); and over 200 Consumer Sentinel FTC database complaints (Exhs. 1177–79). (Trial Tr., 2/9/12, 97:22–98:7; Exh. 1176 [excluding

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declaration and categorizations].)9 A significant number of these related to consumer confusion regarding the nature of the product and its cost. Consumers complained that they thought they had signed up for a free information kit about how to sell products on eBay with payment of shipping, rather than subscribing to a continuity program with a monthly fee. For example, on June 13, 2006, Kenneth Goolsby filed a complaint with the BBB regarding a May 2006 purchase of OnlineSupplier, stating that he "thought [he] was signing up for free ebay info w/ a shipping of \$1.95" and never agreed to monthly charges. (Exh. 163-694.) On September 5, 2006, Selena Phillips similarly stated regarding her August 2006 order of OnlineSupplier: "I ordered a 'free' package that was supposed to explain everything online supplier is supposed to do. I was only told to pay the shipping and handling fee of \$1.95. Never did they ask me to look over the terms or agreement or have anything checked off that I looked at the terms or agreement." (Exh. 163-719.) Mr. Guardiola identified Mr. Goolsby's and Ms. Phillips' complaints as typical of those he encountered at CLG. (Guardiola, 2/21/12, 9:9-10:14.) On April 26, 2007, Joanna Gaul submitted a complaint to the Attorney General regarding her purchase of OnlineSupplier on January 31, 2007, stating that she "did not authorize them [Commerce Planet] to charge my card for anything but the \$1.95... I ordered a How To Use E-Bay book online for \$1.95," but "[w]hen I received the information I discovered it wasn't about using E-bay it was about having an on line business. . . when I received my credit card bill I had been charged \$49.95. I called and told them I did not authorize this charge . . . ." (Exh. 193.) On April 25, 2006, Ian Bennett sent the following email complaint to Commerce Planet regarding the lack of clear disclosure for the continuity

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<sup>&</sup>lt;sup>9</sup> With regard to the archived emails, (Exh. 1180), the Court admitted them as proper summaries under Federal Rule of Evidence 1006. The Court noted that the complaints were not being offered for the truth of the matter asserted, but as evidence of the consumer's confused state of mind. (Trial Tr., 2/8/12, 133:17–135:2.) All the BBB, email, Attorney General, and Consumer Sentinel complaints—totaling 4,057 complaints from 2004 to 2009—were classified in the FTC's March 2011 Project. (Gale, 2/8/12, 99:16–100:3, 112:25–114:23.) In that classification project, FTC investigator Bruce Gale and his litigation team (consisting of six law students and one other FTC investigator) classified all the complaints into eight categories. The Court excluded the classifications as improper expert opinion. (Trial Tr., 2/9/12, 89:3–90:7, 94:17–22, 97:22–98:7.)

program: "This is notice for you to refund the \$29.95 you billed me [I did not authorize it] and to inform you that your method of securing payment for shipping of free kit did not CLEARLY show the fact that a letter would have to be generated to cancel any further obligations. . . . The following web page [for OnlineSupplier] does not show the required verbiage except below the fold of the displayed page which would not be read by most people. . . . Your manner of advertising is deceptive and misleading and you should take immediate steps to CLEARLY indicate during the initial offer that after 14 days an automatic billing of 29.95 would occur." (Exh. 1180.) Another consumer sent a similar email complaint on August 18, 2006: "Your business practice [is] extremely misleading and border on fraud. . . . There is nothing what so ever on the sign up page or the terms of membership that in fact state that requesting the 'free' startup kit is in fact the same thing as account activation and/or account registration. NOTHING." (Id.) The Court finds the testimony of Mr. Suckling, Ms. Cirillo, and Mr. Guardiola as well as the evidence of consumer complaints credible and highly probative evidence that the website marketing of OnlineSupplier was misleading and deceptive.

# 5. Excessive Chargeback Rates

The FTC presented additional evidence of excessive chargeback rates for OnlineSupplier during the relevant time period, which corroborates the Court's finding that the program's sign-up pages were misleading. A "chargeback" consists of a returned sales transaction from the issuing bank to the acquiring bank sponsoring a particular merchant into the credit card payment system. (Chen, 2/2/12, 133:22–134:11, 135:7–11.) When a chargeback occurs, the funds associated with that transaction flow back to the issuer bank. (*Id.* at 135:12–16.) The average chargeback rate in the United States is 0.2% of the transaction rate. (*Id.* at 136:22–137:13.) Visa Credit Cards, one of the credit cards accepted for purchasing OnlineSupplier, identifies merchants who exceed a chargeback rate of about 1% in any given month. (*Id.* at 138:8–22, 140:18–141:4.)

Visa's business records show that OnlineSupplier was enrolled in Visa's Merchant Chargeback Monitoring Program ("MCMP") starting in 2004. (Exh. 1057.) OnlineSupplier continued to be in Visa's 

The chargeback problem for OnlineSupplier was never resolved. (Gravitz, 2/1/12, 134:10–15.) Mr. Chen testified that the frequent source of OnlineSupplier's excessiving the description of the control of t identify inadequate disclosure of OnlineSupplier's billing terms in their adverths 40.) Although Visa did not spec 

(Gravitz, 2/1/12, 134:10–15.) The evidence taken as a whole does not support Mr. Gugliuzza's affiliate fraud story.

In short, the FTC has provided a plethora of evidence that OnlineSupplier's signup pages were misleading because they conveyed the net impression that consumers could order a free auction kit with payment of a small shipping and handling fee, when in fact, they were subscribing to a negative option plan. The expert testimony of Ms. King, along with numerous free-kit-only complaints and excessive chargeback rates, provide strong corroborating evidence that the website marketing of OnlineSupplier was misleading and deceptive.

## B. Unfair Acts (Count II)

The FTC has provided sufficient evidence that Commerce Planet's website marketing of OnlineSupplier was also unfair under section 5(a). An act is unfair if it (1) causes substantial injury (2) not outweighed by countervailing benefits to consumers or competition, and (3) one that consumers themselves could not reasonably have avoided. 15 U.S.C. § 45(n); *see also FTC v. Neovi, Inc.*, 604 F.3d 1150, 1155 (9th Cir. 2010); *FTC v. J.K. Publ'ns, Inc.*, 99 F. Supp. 2d 1176, 1201 (C.D. Cal. 2000).

# 1. Substantial Injury

The substantial injury prong is satisfied if the FTC offers sufficient evidence that consumers "were injured by a practice for which they did not bargain." *Neovi*, 604 F.3d at 1157 (citation and quotes omitted); *accord J.K. Publications*, 99 F. Supp. 2d at 1201. "An act or practice can cause substantial injury by doing a small harm to a large number of people, or if it raises a significant risk of concrete harm." *Neovi*, 604 F.3d at 1157–58 (citation and quotes omitted). "Both the Commission and the courts have recognized that

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consumer injury is substantial when it is the aggregate of many small individual injuries." Pantron I Corp, 33 F.3d at 1102; see also Orkin Exterminating Co. v. FTC, 849 F.2d 1354, 1365 (11th Cir. 1988) ("As the Commission noted, although the actual injury to individual customers may be small on an annual basis, this does not mean that such injury is not 'substantial.' "), cert. denied

customers of OnlineSupplier or that it had some utility. *See Tashman*, 318 F.3d at 1278; *Amy Travel Serv., Inc.*, 875 F.2d at 572; *Stefanchik*, 559 F.3d at 929 n.12.<sup>13</sup>

# 3. Not Reasonably Avoidable

"In determining whether consumers' injuries were reasonably avoidable, courts look to whether the consumers had a free and informed choice." *Noevi*, 604 F.3d at 1158. As discussed above, OnlineSupplier's landing and billing pages created the net impression that consumers could order a free kit to learn how to sell products online. They were not adequately informed that they were signing up for a continuity program with monthly charges. Ms. King testified that most consumers would have been confused by the sign-up pages. Most consumers thus could not have reasonably avoided the monthly charge. Accordingly, the website marketing of OnlineSupplier constituted unfair practice in violation of section 5(a).

# C. Individual Liability

An individual may be held liable for corporate violations of the FTC Act if the individual (1) participated directly in the wrongful practice or act or had authority to control it, (2) had knowledge of the wrongful practice or act, was recklessly indifferent to the truth or falsity of the misrepresentation, or was aware of a high probability of fraud along with an intentional avoidance of the truth. *Stefanchik*, 559 F.3d at 931; *FTC v*. *Garvey*, 383 F.3d 891, 900 (9th Cir. 2004); *Amy Travel Serv.*, 875 F.2d at 573. If the FTC proves direct participation in or auth

Garvey, 383 F.3d at 900. To hold an individual liable for monetary redress, the FTC must additionally establish knowledge. FTC v. Affordable Media, 179 F.3d 1228, 1234 (9th Cir. 1999); FTC v. Publ'g Clearing House, Inc., 104 F.3d 1168, 1171 (9th Cir. 1997). Proof that the defendant intended to deceive consumers or acted in bad faith is unnecessary to establish a section 5(a) violation. FTC v. World Travel Vacation Brokers, Inc., 861 F.2d 1020, 1029 (7th Cir. 1988) ("An advertiser's good faith does not immunize it from responsibility for its misrepresentations." (citation and quotes omitted)); Feil, 285 F.2d at 896 ("Whether good or bad faith exists is not material, if the Commission finds 

# 1. Participation and Authority to Control

that there is likelihood to deceive.")

Authority to control may be evidenced by "active involvement in business affairs and making of corporate policy, including assuming the duties of a corporate officer." *Amy Travel Serv.*, 875 F.2d at 573. An individual's position as a corporate officer and/or authority to sign documents on behalf of the corporate defendant is sufficient to show requisite control. *See Publishing Clearing House*, 104 F.3d at 1170 (holding that individual's "assumption of the role of president of [the corporation] and her authority to sign documents on behalf of the corporation demonstrate that she had the requisite control over the corporation" for purposes of finding individual liability under section

5(a)); J.K. Publications, 99 F. Supp. 2d at 1181–82 (holdi

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that hosted and managed the store-builder product software for OnlineSupplier. (Cruttenden, 2/28/12, 5:11–17, 40:11–42:1.) Mr. Gugliuzza had the power to hire and fire and exercised that authority with respect to various employees at Commerce Planet, including Paul Daniel, whom he terminated as the company's CFO, and David Foucar whom he hired to replace Mr. Daniel in June 2006. (Hill, 2/17/12, 129:19–130:9; Gugliuzza, 2/22/12, 46:4–7; Foucar, 2/16/12, 130:24–25.)

Mr. Gugliuzza also oversaw and regularly met with department heads, who were 8 required to submit weekly reports to him. (Hill, 2/7/12, 132:9–133:24; Gugliuzza, 9 2/23/12 Vol. I, 57:8–11; Exhs. 1124, 1130, 1354, 1356, 1368–71, 1292a, 1293, 1295.) 10 Specifically, Mr. Gugliuzza had supervisory authority over Aaron Gravitz, who was 11 responsible for marketing OnlineSupplier. (Hill, 2/7/12, 134:20–135:3; Gravitz, 2/2/12, 12 122:3–11.) Mr. Gravitz reported directly to Mr. Gugliuzza and met with him daily. (Hill, 13 2/7/12, 136:21-23, 137:13-19.) Mr. Gugliuzza also set marketing goals, budgets, and 14 action items. (Exh. 1120.) Although Mr. Gugliuzza did not come up with the design or 15 concept of OnlineSupplier's webpages or the use of a negative option plan, he oversaw 16 the company's transition from telemarketing to online marketing in 2005. (Hill, 2/17/12, 17 122:1–4; Daniel, 2/14/12, 28:15–23.) Mr. Hill testified that Mr. Gugliuzza made the 18 decision to transition from telemarketing to internet marketing because the cost in 19 generating orders was much higher for the former. (Gravitz, 2/1/12, 44:19–45:12.) Mr. 20 Gugliuzza also became involved in reviewing OnlineSupplier's sign-up pages and 21 advertising materials. (Id. at 17:13–14.) Mr. Gugliuzza testified that he saw, reviewed, 22 and approved various versions of the sign-up pages: "I know there are versions that I had 23 reviewed and commented on and approved to some [degree]." (Gugliuzza, 2/21/12, 24 179:12–20.) Mr. Gravitz testified that he submitted all marketing materials to Mr. 25

Gugliuzza or Jeffrey Conrad and believed that he would be terminated if he ran an

advertisement that was not approved by them. (Gravitz, 2/2/12, 48:25–49:17, 119:12–

120:5; Exh. 108.) Mr. Gugliuzza specifically made decisions to increase the traffic to

OnlineSupplier's landing pages, such as by allotting more money to media to drive consumers to landing pages. (Gravitz, 2/1/12, 64:11–23.) Mr. Gugliuzza also made the decision to incrementally increase the price of OnlineSupplier from \$29.95 to \$59.95 per month. (*Id.* at 66:24–67:8.) The evidence shows that Mr. Gugliuzza participated in and had authority to control the website marketing of OnlineSupplier as a consultant.

## (ii) Role as President

Although Mr. Gugliuzza formally served as president of Commerce Planet from September 2006 to November 2007, the evidence shows that he had already been serving as a *de facto* executive of Commerce Planet since July 2005. As a practical matter, his responsibilities and duties did not materially change. (Hill, 2/7/12, 153:18–25.) Mr. Gugliuzza continued to have operational control over the company and its subsidiaries and had oversight over the department heads. (Foucar, 2/16/12, 137:19–138:6.) Mr. Gugliuzza averred that as president of Commerce Planet, the "success of [the company's four subsidiaries] were important and ultimately rolled up to some degree and capacity to Commerce Planet, which [he] had responsibility for." (Gugliuzza, 2/22/12, 52:5–13.) Mr. Gugliuzza continued to oversee Mr. Gravitz and to be involved in the marketing of OnlineSupplier, including reviewing and approving its sign-up pages. (Hill, 2/7/12, 155:8–10, 155:11–20.) The evidence shows that Mr. Gugliuzza participated in and had the authority to control the website marketing of OnlineSupplier as the president of Commerce Planet.

# 2. Knowledge

The knowledge requirement is satisfied by establishing that "the individual had actual knowledge of the material misrepresentation, was recklessly indifferent to the truth or falsity of a misrepresentation, or had an awareness of a high probability of fraud along

with an intentional avoidance of truth." *Garvey*, 383 F.3d at 900 (citing *Publishing Clearing House, Inc.*, 104 F.3d at 1171). "The degree of participation in business affairs is probative of knowledge." *FTC v. Am. Standard Credit Sys.*, 874 F. Supp. 1080, 1089 (C.D. Cal. 1994); *see also Amy Travel Serv.*, 875 F.2d at 574; *Affordable Media*, 179 F.3d at 1235 ("The extent of an individual's involvement in a fraudulent scheme alone is sufficient to establish the requisite knowledge for personal restitutionary liability.").

The evidence demonstrates that, at the very least, Mr. Gugliuzza was recklessly indifferent to the misleading representations of OnlineSupplier on its landing and billing pages. From his 30-day assessment of the company in May 2005, Mr. Gugliuzza was able to acq

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In his defense, Mr. Gugliuzza testified that it never once occurred to him during his entire tenure at Commerce Planet that people were being misled by the webpages. (Gugliuzza, 2/21/12, 182:16–21.) This is simply not credible in light of all the evidence of consumer confusion and Mr. Gugliuzza's extensive role at the company from 2005 to 2007. Mr. Gugliuzza also adamantly insisted that he did not attempt in any way to mislead consumers. (Id. at 100:23-24.) Commerce Planet's other officers and employees also consistently maintained that they did not believe that the company was intending to deceive consumers or to perpetuate a fraudulent internet scheme. (See, e.g., Seidel, 2/14/12, 114:6–14.) However, proof that the defendant intended to deceive consumers or acted in bad faith is unnecessary to establish a section 5(a) violation. World Travel Vacation Brokers, 861 F.2d at 1029; Feil, 285 F.2d at 896. Mr. Gugliuzza further testified that he believed OnlineSupplier's webpages gave clear and conspicuous notice of the continuity program. (Gugliuzza, 2/23/12 Vol. I, 32:23–33:1, 33:7–13, 35:13–23.) Commerce Planet's other officers and employees concurred that they believed that the landing and billing pages gave clear notice of the terms of membership. (See, e.g., Gravitz, 2/2/12, 36:23–37:3; Hill, 2/17/12, 88:2–6, 114:25–115:2; Seidel, 2/14/12, 125:9–126:23.) The relevant test, however, as to whether OnlineSupplier's webpages were misleading is from the perspective of a reasonable consumer confronted with the webpages, not that of the company's officers or employees who already had inside knowledge of how OnlineSupplier was being marketed and sold.

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Finally, Mr. Gugliuzza argues that he did not know OnlineSupplier's webpages were misleading because there is no specific statute, law, or industry standard banning the use of a negative option plan or specifying how a negative option plan should be disclosed. (*See* Def.'s Closing Brief, at 47–48; Def.'s Closing Rebuttal, at 6.) This argument is unpersuasive. Although there is no specific law or industry standard prohibiting the use of a negative option plan or a bright-line rule on how such a plan should be disclosed, the FTC's Dot.Com Disclosures on internet advertising was

published in May 2000 and readily available to Commerce Planet before its sign-up pages were live. (Gravitz, 2/2/12, 118:19–119:5; Exh. 377.) The Dot.com Disclosures provided guidelines on how to make clear and conspicuous disclosures that are consistent with the "net impression" test and principles of usability identified by Ms. King. (Exh. 377.) More importantly, the test under section 5(a) draws on well-established principles of advertising law and common sense. A bright-line rule on how precisely to disclose a negative option plan on a webpage is practically impossible, given the myriad variations of products, services, and webpages that are both extant and imaginable. Such a rule also calls for a rigid formula that undermines the very usefulness and flexibility of the law permitting it to be applied to a multitude of factual circumstances under sustained principles.

### D. Advice of Counsel and Good Faith

In his Answer to the FAC, Mr. Gugliuzza asserted several affirmative defenses, including advice of counsel, reliance on professionals, and good faith. Mr. Gugliuzza alleged that the FTC's claims are barred because he relied on the advice of counsel and professionals and acted in good faith. (Answer to FAC, at 8–9; *see also* Def.'s Trial Brief, at 3.) Specifically, Mr. Gugliuzza's defense is that he relied in good-faith on the advice of Commerce Planet's two in-house counsel, Jeffrey Conrad and Paul Huff, as to whether OnlineSupplier's sign-up pages were compliant under the FTC Act. (*See* Def.'s Trial Brief, at 12.)

Neither of these affirmative defenses has merit. As a matter of law, advice of counsel and good faith are not defenses to whether the defendant had the requisite knowledge under section 5(a). "'[R]eliance on advice of counsel [is] not a valid defense on the question of knowledge' required for individual liability." *Cyberspace.com*, 453 F.3d at 1202 (quoting *Amy Travel Serv.*, 875 F.2d at 575). This is because counsel

Gugliuzza testified that before Mr. Huff was hired, he was doing most of the legal review for the company. (Gugliuzza, 2/22/12, 119:5–14.) In effect, Mr. Gugliuzza acted as Commerce Planet's *de facto* legal counsel.

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Similarly, Mr. Huff, who had a background in business and employment litigation, did not have any experience in FTC Act compliance or advertisting law before working at Commerce Planet. (Huff, 2/15/12, 47:15–48:5, 50:15–19.) Mr. Huff was hired as inhouse by Commerce Planet to review contracts and for litigation, rather than for the purpose of reviewing OnlineSupplier's sign-up pages. (Id. at 49:1–25, 50:20–25, 53:9– 16.) Mr. Gugliuzza delegated some responsibilities to Mr. Huff, but Mr. Huff reported to Mr. Gugliuzza, who had authority to overrule him on legal matters. (Gravitz, 2/1/12, 35:1–8; Gravitz, 2/2/12, 120:14–19; Huff, 2/15/12, 54:1–8.) Mr. Gravitz continued to seek legal advice from Mr. Gugliuzza, and both Mr. Huff and Mr. Gugliuzza gave their input to Mr. Gravitz on the marketing materials for OnlineSupplier. (Gravitz, 2/1/12, 52:4–6; Gravitz, 2/2/12, 122:12–25; Exh. 2017.) Mr. Huff reviewed the sign-up pages for OnlineSupplier, (Exhs. 213, 214), but there was no procedure in place whereby Mr. Gravitz had to submit entire pages to Mr. Huff for approval before they could be placed live on the internet. (Huff, 2/15/12, 82:7–13.) Thus, although Mr. Gugliuzza at least shared the duties with Mr. Huff in reviewing OnlineSupplier's marketing materials for legal compliance, Mr. Gugliuzza had superseding authority over Mr. Huff.

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Mr. Gugliuzza did not offer evidence showing that he relied on any specific recommendations or approvals from Mr. Huff regarding OnlineSupplier's webpages. The defense makes much of the fact that in early 2007, Mr. Gugliuzza directed Mr. Huff to attend a conference in Washington D.C. on the possibility of new guidelines on acceptable marketing practices for negative options. (*Id.* at 54:2–65:17; Exh. 1193.) While Mr. Huff attended the conference and changes were subsequently implemented to OnlineSupplier's landing and billing pages in February 2007, (Exh. 1198), the evidence

Case 8:09-cv-01324-CJC-RNB Document 251 Filed 06/22/12 Page 56 of 69 Page ID #:9362 -56against future violations. *Murphy*, 626 F.2d at 655; *FTC v. Magui Publishers, Inc.*, No. 89-3818, 1991 U.S. Dist. LEXIS 20452, at \*44–\*45 (C.D. Cal. Mar. 28, 1991).

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The Court finds that a permanent injunction against Mr. Gugliuzza is appropriate under the circumstances to enjoin him from engaging in similar misleading and deceptive marketing of products and services. Here, Mr. Gugliuzza did not participate in an isolated, discrete incident of deceptive marketing, but engaged in sustained and continuous conduct that perpetuated the deceptive marketing of OnlineSupplier for over two years. Mr. Gugliuzza oversaw the migration from telemarketing to internet marketing of OnlineSupplier and served as a key leader and executive of the company. Mr. Gugliuzza supervised and had authority over Mr. Gravitz and the marketing of OnlineSupplier as well as over the company's in-house counsel. Mr. Gugliuzza reviewed and approved the various iterations of OnlineSupplier's sign-up pages and, at the very least, was recklessly indifferent to the fact that OnlineSupplier's webpages were misleading, given the ample notice of consumer confusion regarding OnlineSupplier's membership terms. Mr. Gugliuzza assessed the financial state of the company and helped turn Commerce Planet into a profitable business, mainly through the internet marketing and sale of OnlineSupplier from 2005 to 2007. Mr. Gugliuzza did not express any recognition of his culpability, but has firmly stood behind the sign-up pages and has obdurately insisted that at no time did he ever believe consumers were misled by OnlineSupplier's billing and landing pages. (Gugliuzza, 2/21/12, 182:16–21; 2/22/12, 152:3–8.) Instead, Mr. Gugliuzza placed blame on third-party marketers and the advice of in-house counsel—defenses that the Court has found thin in evidentiary support. All these factors weigh in favor of imposing a permanent injunction against Mr. Gugliuzza.

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In his Answer to the FAC, Mr. Gugliuzza asserted mootness as an affirmative defense. He alleged that "because the challenged conditions no longer exist, or have never existed . . . there is no likelihood of recurrence." (Answer to FAC, at 9.) It is

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uncontested that Mr. Gugliuzza is no longer involved in marketing OnlineSupplier at Commerce Planet since his departure from the company in 2007. However, as a general rule, mere voluntary cessation of the violative conduct does not render the case moot. W. T. Grant Co., 345 U.S. at 632. If it did, the courts would be compelled to leave the defendant free to return to his old ways. United States v. Concentrated Phosphate Export Ass'n, Inc., 393 U.S. 199, 203 (1968); Affordable Media, 179 F.3d at 1238 ("The reason that the defendant's conduct, in choosing to voluntarily cease some wrongdoing, is unlikely to moot the need for injunctive relief is that the defendant could simply begin the wrongful activity again.") Nevertheless, a case may be moot if "the defendant can demonstrate that there is no reasonable expectation that the wrong will be repeated." W. T. Grant Co., 345 U.S. at 633 (citation and quotes omitted); accord TRW, Inc. v. FTC, 647 F.2d 942, 953 (9th Cir. 1981). The burden of demonstrating mootness is "a heavy one." W. T. Grant Co., 345 U.S. at 633. "[I]t must be 'absolutely clear that the allegedly wrongful behavior could not reasonably be expected to recur." "TRW, Inc., 647 F.2d at 953 (quoting Concentrated Phosphate Export Ass'n, 393 U.S. at 203).

Mr. Gugliuzza has not shown that it is "absolutely clear" that he will not repeat his wrongful activities. Since leaving Commerce Planet, Mr. Gugliuzza has founded Grow Commerce, a website servicer for businesses, and has worked for Oakley, a sunglass company, as an e-Commerce stra

# **B.** Monetary Equitable Relief

Section 13(b) permits a panoply of equitable remedies, including monetary equitable relief in the form of restitution and disgorgement, as well as miscellaneous reliefs such as asset freezing, accounting, and discovery to aid in providing redress to injured consumers. *Pantron I Corp.*, 33 F.3d at 1103 & n.34 (9th Cir. 1994); *TD.06TD.4Figgie In* 

392 F.3d 12, 31 (1st Cir. 2004). The purpose of disgorgement is not to redress consumer injuries but to deprive wrongdoers of ill-gotten gains. Febre, 128 F.3d at 537. 15

Irrespective of the measure used to calculate monetary equitable relief, courts apply a burden-shifting framework to determine the specific amount to award. *Direct* Marketing Concepts, 624 F.3d at 15. First, the FTC bears the initial burden of providing the district court with a reasonable approximation of the monetary relief to award. *Id.*; Febre, 128 F.3d at 535. A reasonable estimate, rather than an exact amount, is proper

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n.12 (citation omitted); Figgie Int'l, 994 F.2d at 605 ("It is well established with regard to Section 13 of the FTC Act . . . that proof of individual reliance by each purchasing customer is not needed.") This is because, unlike a private suit for fraud, "[s]ection 13 serves a public purpose by authorizing the Commission to seek redress on behalf of injured consumers," and "[r]equiring proof of subjective reliance by each individual consumer would thwart effective prosecutions of large consumer redress actions and frustrate the statutory goals of the section." Figgie Int'l, Inc., 994 F.2d at 605 (citation omitted). Rather, "[a] presumption of actual reliance arises once the Commission has proved that the defendant made material misrepresentations, that they were widely disseminated, and that consumers purchased the defendant's product." Id.; see also FTC v. Inc21.com Corp., 745 F. Supp. 2d 975, 1011 (N.D. Cal. 2010) ("[I]t is sufficient for the FTC to prove that misrepresentations were widely disseminated (or impacted an overwhelming number of consumers) and caused actual consumer injury."), aff'd, No. 11-15330, slip op. (9th Cir. Mar. 30, 2012). Nor does the FTC need to prove that OnlineSupplier was essentially worthless to obtain restitution. Figgie Int'l, 994 F.2d at 606. This is because the injury occurs from the seller's misrepresentations that "tainted the customers' purchasing decisions"—it is "[t]he fraud in the selling, not the value of the thing sold" that entitles consumers to the refund. *Id.* 

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Here, the FTC has proven that the representations of OnlineSupplier on its webpages as a free auction kit were materially misleading; the representations were widely disseminated on the internet; and numerous consumers ordered OnlineSupplier. Once the FTC has met this burden, it must then "show that its calculations reasonably approximated the amount of customers' net loss," and then the burden shifts to the defendant to show those figures are inaccurate. *Febre*, 128 F.3d at 535. Mr. Gugliuzza attempted to challenge Dr. Becker's figures by referencing Dr. Vranca's user data. However, Mr. Gugliuzza does not challenge the validity of the actual data used by Dr. Becker in the RT3 database. Dr. Vranca himself relied on the data in the RT3 database

for many of his own calculations. (Vranca, 2/28/12, 74:3–10, 106:21–107:3.) Nor did Dr. Vranca take issue with the accurateness of Dr. Becker's mathematical calculations. (Vranca, 2/28/12, 110:18–113:13.) Moreover, Dr. Vranca's citation of user data does not necessarily track consumers who knew of OnlineSupplier's continuity program at the time they placed their order, as they may have simply not noticed the charges to their credit card for several months or discovered the terms of membership through a post-transaction communication. (Vranca, 2/28/12, 108:12–23; *see also supra* Part III.A.3.) The FTC has shown through overwhelming evidence that thousands of consumers were misled by OnlineSupplier's webpages and suffered actual injury.

Nevertheless, although the FTC need not show that all consumers were misled, not all consumers were in fact deceived by OnlineSupplier's webpages. As discussed above in detail, the Court found that a reasonable consumer would likely be deceived by OnlineSupplier's webpages. Jennifer King testified that "most" consumers would not have known they were purchasing a negative option or signing up for a continuity program. (King, 2/3/12, 114:9–21.) José Guardiola testified that at least 70% of calls to the customer call center—about 1,000 calls per week—comprised free-kit-only complaints. (Guardiola, 2/21/12, 8:11–9:6, 31:20–32:13.) The FTC acknowledged that the Court may adjust their estimate of consumer injury usiprise.0 T their estimate of gatiNlls pls.

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group who were not confused, but understood the terms and cancelled within the 60 days after being charged once or twice, and (iii) people who felt they were confused were the most likely to obtain refunds and chargebacks. (Vranca, 2/28/12, 100:16–102:23.) Based on these assumptions, and figuring in the total amount of chargebacks and refunds, Dr. Vranca opined that the amount of consumer loss would be almost nonexistent. (*Id.*) The Court finds this estimate implausible. As a preliminary matter, Dr. Vranca's assumptions are entirely unfounded and speculative. The evidence clearly establishes that there were confused consumers, such as Ms. Cirillo, who unwittingly purchased OnlineSupplier and were charged for the program for at least several months, but did not receive a full refund. Moreover, Dr. Vranca's testimony is not competent evidence of consumer injury, as he was not retained to give such an estimate and there was no expert disclosure for such testimony. The only estimate of consumer injury the Court may properly consider, as Dr. Vranca acknowledged, is that of Dr. Becker. (*Id.* at 105:1–23, 106:13–15.) Mr. Gugliuzza's estimate of zero injury is not reasonable or credible. Accordingly, Mr. Gugliuzza is liable for restitution in the amount of \$18.2 million.

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## V. CONCLUSION

DATED:

June 22, 2012

For the foregoing reasons, the Court finds in favor of the FTC and against Mr. Gugliuzza on both counts for deceptive and unfair practices under section 5(a) of the FTC Act. The Court finds Mr. Gugliuzza individually liable for the deceptive and unfair marketing of OnlineSupplier in violation of section 5(a). The Court finds that a permanent injunction against Mr. Gugliuzza is warranted. The Court further awards the FTC restitution for consumer redress in the amount of \$18.2 million. The FTC is directed to file a proposed permanent injunction and a proposed judgment consistent with the Court's decision within ten (10) days of this memorandum.

CORMAC J. CARNEY
UNITED STATES DISTRICT JUDGE